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EXECUTIVE SUMMARY

The 2009-2010 Operating Budget Plan for Old Dominion University has been developed from the initiatives outlined in the University's Strategic Plan and the previous actions taken by the Governor and General Assembly during the 2009 session.

- The budget is based on conservative assumptions related to enrollment growth.
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CHAPTER 1
OVERVIEW OF THE 2009-2010 OPERATING

The Strategic Planning Committees cover the following areas:

- Quality and Institutional Effectiveness
- Community Engagement
- Educational Outcomes and Student Experience: Undergraduate
- Educational Outcomes and Student Experience: Graduate
- Academic and Administrative Support: Technology, Facilities, Resources
- Faculty Development and Resources
- Research and Scholarship
- Campus Life.

For more information about the University's strategic planning process please visit www.odu.edu/ao/sp.

PROGRAM, POLICY DIRECTION, BUDGET DRIVERS FOR 2009-10

The Commonwealth of Virginia, like 46 other states across the nation, experienced a dramatic decrease in revenues for fiscal year 2009 and projected for 2010 and 2011.

VIRGINIA HIGHER EDUCATION INSTITUTIONAL FY2010 GENERAL FUND APPROPRIATIONS & REDUCTIONS

Institution	FY2010 General Funds per Governor's HD1	FY2010 GF \$ Reduction	FY2010 Revised GF\$	Conference Restoration Stimulus \$	FY2010 Non-General Funds	FY2010 Total E&G Appropriation
CNU	\$ 28,952,048	\$ 4,332,608	\$ 24,619,440	\$ 3,492,779	\$ 24,915,372	\$ 53,027,591
CWM	\$ 48,874,460	\$ 7,395,210	\$ 41,479,250	\$ 3,815,722	\$ 91,714,418	\$ 137,009,390
GMU	\$ 138,863,610	\$ 21,168,493	\$ 117,695,117	\$ 10,912,431	\$ 219,220,420	\$ 347,827,968
JMU	\$ 78,821,713	\$ 11,777,832	\$ 67,043,881	\$ 7,301,608	\$ 145,525,300	\$ 219,870,789
LU	\$ 28,991,971	\$ 4,104,225	\$ 24,887,746	\$ 3,169,668	\$ 25,115,965	\$ 53,173,379
UMW	\$ 23,502,992	\$ 3,573,822	\$ 19,929,170	\$ 2,387,643	\$ 37,169,187	\$ 59,486,000
NSU	\$ 46,986,432	\$ 6,186,892	\$ 40,799,540	\$ 4,230,688	\$ 33,527,726	\$ 78,557,954
ODU *	\$ 111,007,966	\$ 16,589,811	\$ 94,418,155	\$ 12,787,803	\$ 107,409,802	\$ 214,615,760
RU	\$ 52,129,620	\$ 7,548,755	\$ 44,580,865	\$ 5,482,461	\$ 51,397,064	\$ 101,460,390
UVA	\$ 149,693,337	\$ 23,081,949	\$ 126,611,388	\$ 10,722,655	\$ 349,662,142	\$ 486,996,185
UVA-W	\$ 15,209,181	\$ 2,277,410	\$ 12,931,771	\$ 1,618,522	\$ 7,593,176	\$ 22,143,469
VCU	\$ 198,509,480	\$ 30,382,260	\$ 168,127,220	\$ 20,541,737	\$ 296,699,190	\$ 485,368,147
VMI	\$ 11,017,989	\$ 2,118,864	\$ 8,899,125	\$ 1,242,513	\$ 21,200,106	\$ 31,341,744
VSU	\$ 35,242,880	\$ 3,811,589	\$ 31,431,291	\$ 1,305,733	\$ 33,565,916	\$ 66,302,940
VT	\$ 178,486,475	\$ 26,952,103	\$ 151,534,372	\$ 17,322,599	\$ 323,366,658	\$ 492,223,629
RBC	\$ 6,062,200	\$ 597,006	\$ 5,465,194	\$ 343,420	\$ 3,196,282	\$ 9,004,896
VCCS	396,407,442					

The following table presents the FY2010 Educational and General Appropriation for ODU:

	General Funds	Nongeneral Funds	Total Funding
FY09 Beginning E&G Budget	\$109.9M	\$100.7M	\$210.6M
FY09 5% Budget Reduction			

2009-2010 Amendments

Includes Governor and Final Conference Committee Budget

<u>Project Name</u>	<u>Non-General Funds</u>	9D NGF <u>Bonds</u>	<u>Project Cost</u>
Webb University Center Appropriation *	(\$3,875,000)	\$3,875,000	\$0
* Total Cost remains at \$8.6 million			
Powhatan Sports Complex Supplemental Funding		\$4,500,000	\$4,500,000



COMPARISON OF GENERAL AND NONGENERAL APPROPRIATIONS FOR VIRGINIA HIGHER EDUCATION INSTITUTIONS

The following analysis includes agency appropriations only comparing the relative State vs. non-general fund support per institution. Note ODU's non-general funds have been adjusted here to reflect the ODU Research Foundation revenue

TUITION & FEE TRENDS

The University's tuition and fee trends over the past five years are cited below and demonstrate the consistent approach to balancing pricing with student affordability and institutional requirements.

OLD DOMINION UNIVERSITY

Cost of Old Dominion University

In-State Undergraduate	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Tuition and Fees	\$5,614	\$6,098	\$6,528	\$6,918	\$7,318
Percent Adjusted	6.6%	8.6%	7.1%	6.0%	5.8%
Room and Board	\$5,877	\$6,312	\$6,685	\$7,134	\$7,526
Total Cost	\$ 11,491	\$ 12,410	\$ 13,213	\$ 14,052	\$ 14,844
Percent Adjusted	4.7%	8.0%	6.5%	6.3%	5.6%

Fees include Technology, Transportation, Health and General Service Fees based on 30 credit hours

Room and Board reflects a weighted average.

Out-State Undergraduate	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Tuition and Fees	\$15,394	\$16,658	\$17,748	\$18,588	\$19,768
Percent Adjusted	4.8%	8.2%	6.5%	4.7%	6.3%
Room and Board	\$5,877	\$6,312	\$6,685	\$7,134	\$7,526
Total Cost	\$ 21,271	\$ 22,970	\$ 24,433	\$ 25,722	\$ 27,294
Percent Adjusted	4.3%	8.0%	6.4%	5.3%	6.1%

Fees include Technology, Transportation, Health and General Service Fees based on 30 credit hours

Room and Board reflects a weighted average.

In-State Graduate	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Tuition and Fees	\$6,496	\$7,028	\$7,494	\$7,902	\$8,350
Percent Adjusted	7.0%	8.2%	6.6%	5.4%	5.7%
Room and Board	\$5,877	\$6,312	\$6,685	\$7,134	\$7,526
Total Cost	\$ 12,373	\$ 13,340	\$ 14,179	\$ 15,036	\$ 15,876
Percent Adjusted	5.1%	7.8%	6.3%	6.0%	5.6%

Fees include Technology, Transportation, Health and General Service Fees based on 24 credit hours

Room and Board reflects a weighted average.

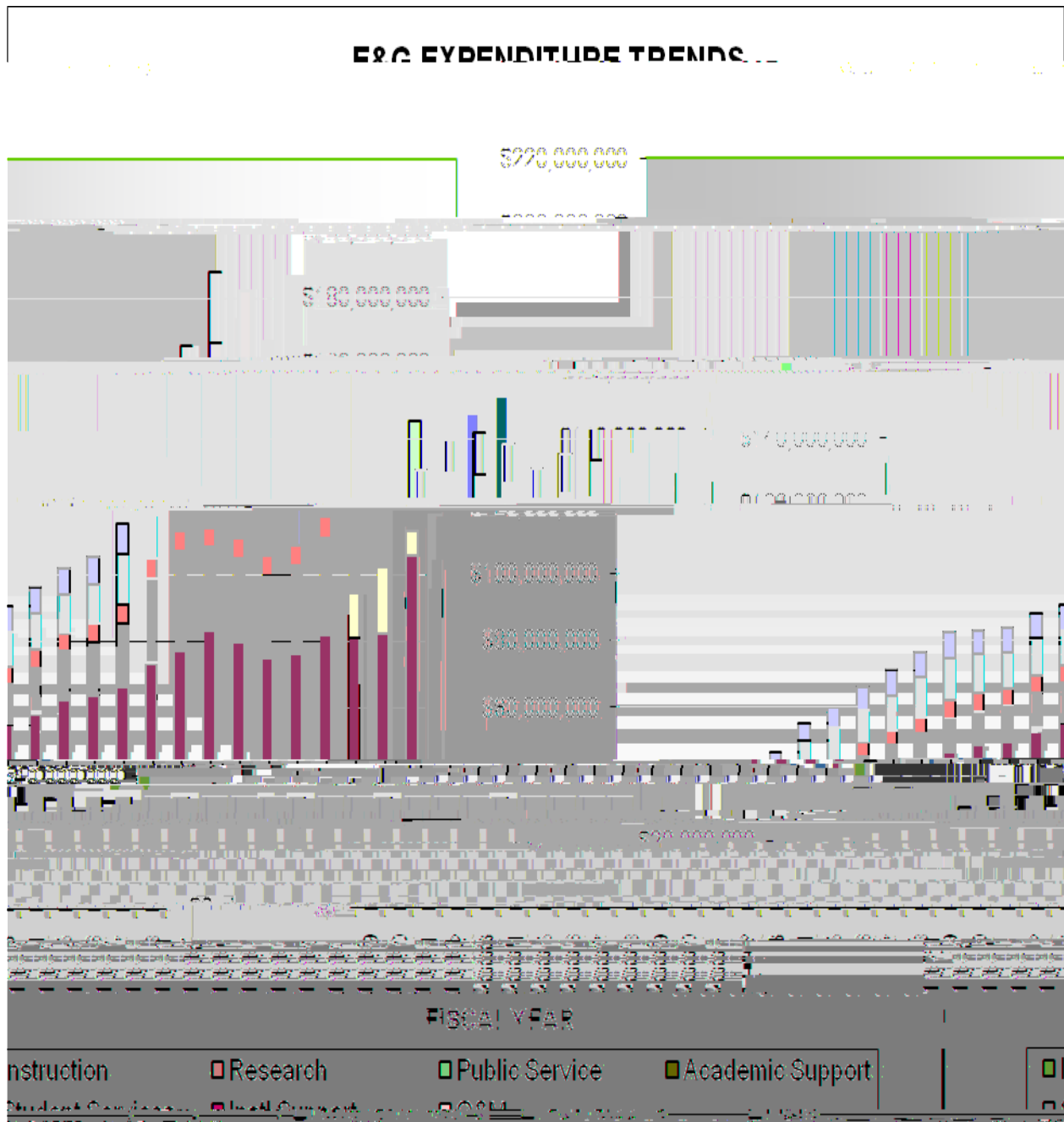
Out-State Graduate	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Tuition and Fees	\$16,058	\$17,358	\$18,478	\$19,318	\$20,494
Percent Adjusted	4.8%	8.1%	6.5%	4.5%	6.1%
Room and Board	\$5,877	\$6,312	\$6,685	\$7,134	\$7,526
Total Cost	\$ 21,935	\$ 23,670	\$ 25,163	\$ 26,452	\$ 28,020
Percent Adjusted	4.3%	7.9%	6.3%	5.1%	5.9%

Fees include Technology, Transportation, Health and General Service Fees based on 24 credit hours

Room and Board reflects a weighted average.

E&G EXPENDITURE TRENDS

The following chart and data are extracted from the Commonwealth's Accounting & Reporting System and portray the pattern of ODU expenditures from 1979 – 2008. The distribution of functional expense is relatively consistent over the fiscal years while the total resources are strongly correlated with the economy and Commonwealth funding.



E&G EXPENDITURES BY PROGRAM FOR ALL THE VIRGINIA PUBLIC HIGHER

EDUCATION INSTITUTIONS

The following chart indicates the total Educational and General Expenditures by Program for all the Virginia Public Higher Education Institutions. The State Council of Higher Education is mandated to report the institutions annual expenditures to the General Assembly every year. With the exception of the College of William and Mary, Old Dominion University's E&G expenditures are the lowest among the doctoral research institutions.

The following table shows the Expenditures (less Research) per FTE Student. Old Dominion University's ratio of \$11,322 per FTE falls well below the overall average, followed only by Longwood, Christopher Newport, Radford, Richard Bland and the Virginia Community College System. This comparison shows that Old Dominion University is the lowest of all the doctoral and research institutions and the majority of the comprehensive four-year institutions in its spending per student FTE.

2007-08 Total Educational and General Expenditures by Program
Virginia Public Higher Education Institutions

initiatives in cutting edge fields such as bioinformatics, modeling and simulation just to name a few. The Commonwealth receives numerous proposals from all State agencies and cannot underwrite all the extremely well conceived prospectuses. ODU has benefited from State research and development funding in the past; however, the innovative initiatives developed by University faculty cannot always attain State and/or sponsored funding. While University research efforts grow, funding capacity rarely can keep pace with the depth and breadth of creative initiatives put forward.

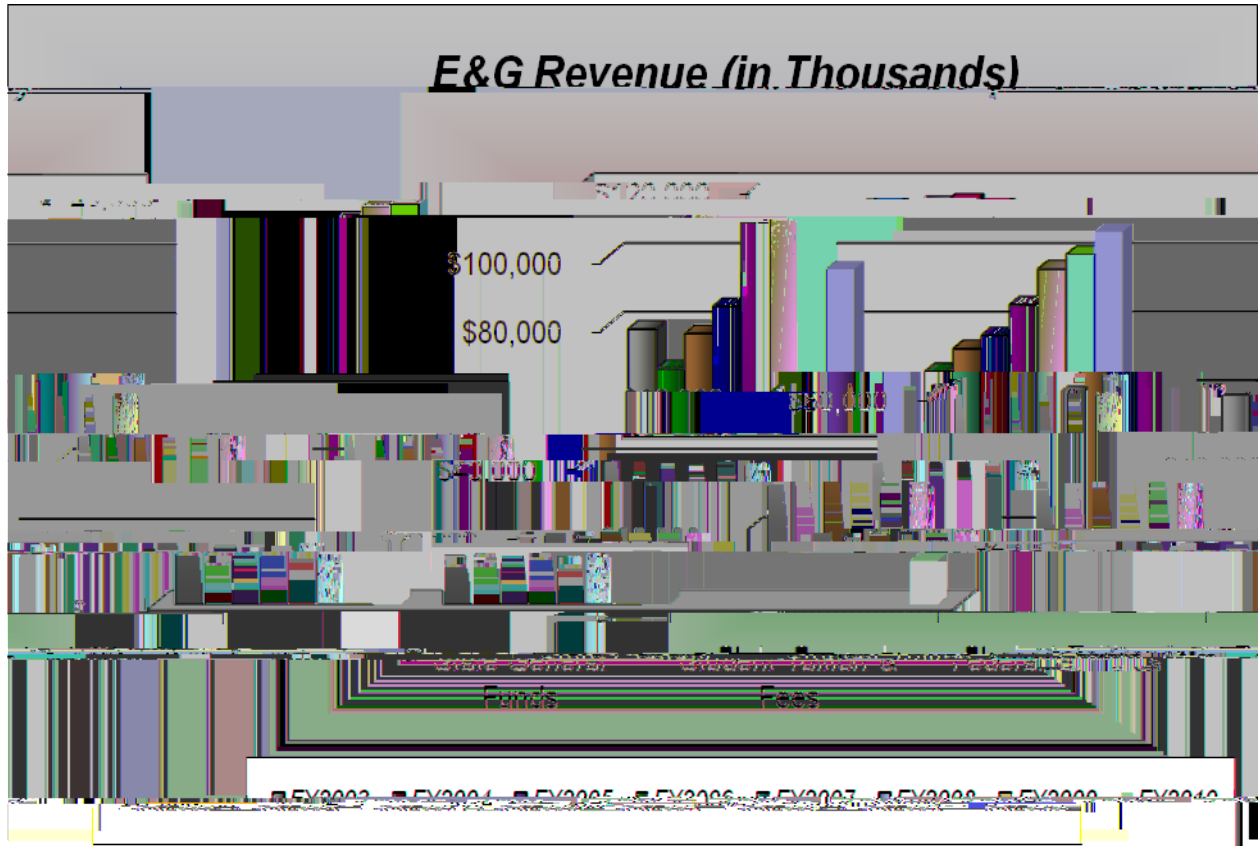
This year the Commonwealth notified all state agencies that the economy's impact on revenue projections would not allow the Governor and his administration to entertain the usual number of funding proposals. In fact, most state agencies were advised not to submit any initiatives without the advanced approval of the State Administration. ODU was advised to submit a revised continuation funding proposal for the Virginia Modeling and Simulation Center which was largely funded.

The University's internal budget process recognized the economic realities and advised all Vice Presidents in December 2008 to structure their budget requests by: updating their 10% budget reduction plans; identifying unavoidable cost increases such as utilities, leases, etc.; identifying reallocation and reorganization plans as applicable; and advancing enrollment management initiatives endorsed by the enrollment management committee. Last year's budget requests totaled some \$26 million while this year's requests were half that amount. Like most public sector organizations, the scope and diversity of the documented needs far exceeds the resource capacity of the institution to fully fund all requests. Consequently, the budget resource requests that are totaled below do not reflect the totality of actual submissions from the Vice Presidents given finite resources.

FY2010 UNIVERSITY TOTAL BUDGET REQUESTS BY TYPE

Sum of Total Cost Budget Request Type	Cost Type		Grand Total
	Base	OTO	
Enhanced Services	\$ 5,624,617	\$ 1,128,901	\$ 6,753,518
Enrollment Management	\$ 843,706	\$ 3,000	\$ 846,706

The E&G budget revenue mix over FY2003 to FY2010 is illustrated by the chart below demonstrating the dramatic shift in the University's E&G revenue mix as a result of the Commonwealth's funding actions.



As noted in the graph, general fund support for the Educational and General programs (excluding state financial aid) decreased from \$79.0 million in FY2003 to \$10.0 million in FY2010.

CHAPTER 4
2009-2010 EDUCATIONAL AND GENERAL PROGRAM PRIORITIES

The University's 2009-2010 Educational and General budget is based on the strategic program priorities that follow. The funds appropriated by the General Assembly for the 2008-2010 biennium were earmarked for continuation of services coupled with latitude in increasing tuition and fees.

Stimulus Funded Initiatives

A total of \$8.9 million in federal stimulus funds were used to support short-term operating needs. The needs were grouped into 6 categories:

- 23 Full-time Faculty Positions (\$2.2 million)
- Part-time 3 35.904 0.0 0 1 108.02

- Faculty Workstations/Academic Equipment - One-time funding to replace obsolete PC workstations and academic teaching/research equipment.
- Server and Network Infrastructure Upgrades - One-time funds to address mission-critical infrastructure including network and system monitoring programs.
- Software and Hardware Contract Increases. Banner Operational Data Store and Enterprise Data Warehouse projects.

SCHOLARSHIPS AND FELLOWSHIPS

Institutional Scholarship Programs

Central and need-based scholarship funds have been base funded at \$5.9 million to provide resources to attract qualified students. It should be noted that a portion of the stimulus funding was earmarked to support one-year scholarships to address student financial needs at \$700,000.

State Scholarship Program

The University's appropriation was increased by \$1,362,671

			55
NonGeneral Fund (includes \$4.5M from 5% tuition increase in FY10)	\$99,431,236		84
TOTAL BASE REVENUE	\$193,849,391		939
STIMULUS FUNDS	\$0		03
TOTAL REVENUE RESOURCES	\$193,849,391		42

expenses
Faculty Positions -

Life Cycle replacement		\$0	\$393,810	\$393,810
Housing Maintenance Increase		\$0	\$296,032	\$296,032
Outdoor Alert System Maintenance Costs		\$14,000	\$0	\$14,000
Update Software Costs for LapTops in Police Vehicle		\$7,525	\$0	\$7,525
1st Responder Emergency Preparedness Training		\$30,000	\$0	\$30,000
Network Engineering Staff (1FTE) in Computer Center		\$82,344	\$0	\$82,344
Startup Equipment For Network Engineer in Computer Center		\$0	\$2,500	\$2,500

CHAPTER 5
2009-2010 AUXILIARY SERVICES PROGRAM PRIORITIES

The University's 2009-2010 Auxiliary Services budget reflects a total addition of \$4.2 million to fund balances for the next fiscal year. Adequate reserves are provided within the auxiliary budget to accomplish the program initiatives for FY2009-2010 and beyond. Rate and fee increases were held to a minimum and will be primarily used to address inflationary costs in auxiliary services and programs, and to fund debt service increases on non-Educational and General projects. No state funds are received to support auxiliary service operations.

Student Activity Fee Increase

The student fee component of the comprehensive tuition and fee charge is used to support the following auxiliary programs and operations:

- Student organizations and clubs
- Intercollegiate and intramural athletics
- Webb Center and student activities
- Debt service and maintenance on non-Educational and General facilities.

The Board of Visitors approved a 5.9 percent increase in student activity fees, which will be used to support debt service on new athletic and recreational facilities, minimum wage increase, athletic and institutionally based scholarships, intercollegiate athletic programs, and student activities, programs and organizations.

Base Student Fee Revenue (FY2009)	\$84.50	Fee Revenue
Minimum Wage Increase	\$0.03	\$13,553
Debt Service on Athletic and Recreational Facilities	\$0.66	\$326,612
Intercollegiate Athletic Programs	\$2.33	\$1,155,759
Scholarships (Athletic and Academic)	\$1.62	\$807,527
Student Activities, Programs and Organizations	\$0.38	\$189,291
Base Student Fee (FY2010)	\$89.52	\$2,492,742
% Increase in Student Fee	5.9%	
Dollar Increase	\$5.02	

Student Housing and Food Services

The room and board rates were increased by an average of 5.5 percent for 2009-2010. Revenue estimates are based on conservative occupancy rates. The University continues to develop multi-year improvement plans for facilities in order to ensure that residence halls remain competitive with the surrounding area and other state institutions. With the opening of residence hall facilities this upcoming fall, there are additional expenditures for personnel and operating costs included in the budget plan.

Student Services/Student Health Center

As previously noted, a portion of the student fee increase (\$189,291) was allocated to Student Affairs to increase student activities, programs and funding to student organizations. There was no increase to the student health fee of \$60 per semester. The Student Health Center was able to add a part-time physician, upgrade the Medical Director to full-.10(t)-e

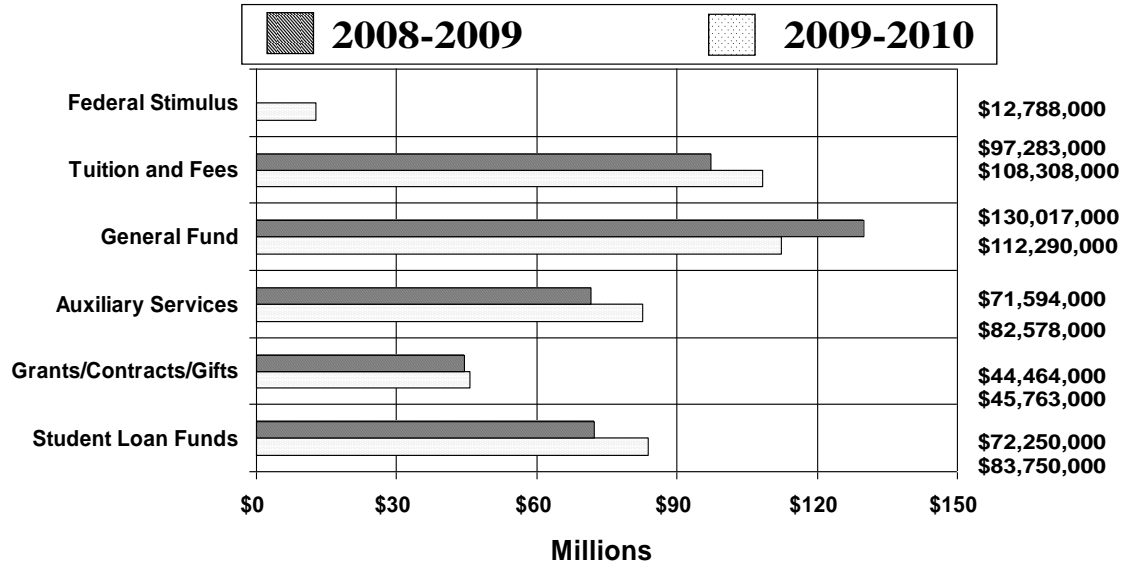
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Revenue Comparisons:

2008-2009 Total Revenue: \$415,608,000

2009-2010 Total Revenue: \$445,477,000



Old Dominion University Operating Budget and Plan 2009-2010



Revenue Comparisons: (All Sources)

2008-2009 Total Revenue: \$415,608,000

2009-2010 Total Revenue: \$445,477,000

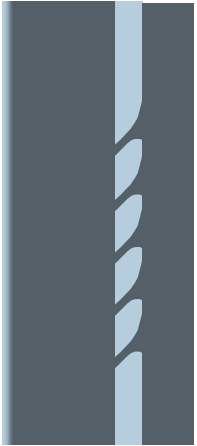
Old Dominion University Operating Budget and Plan 2009-2010



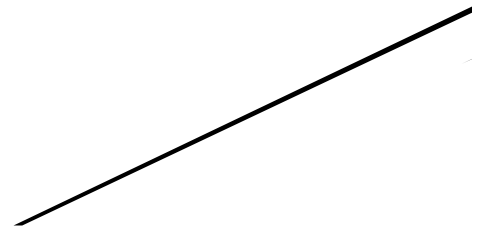
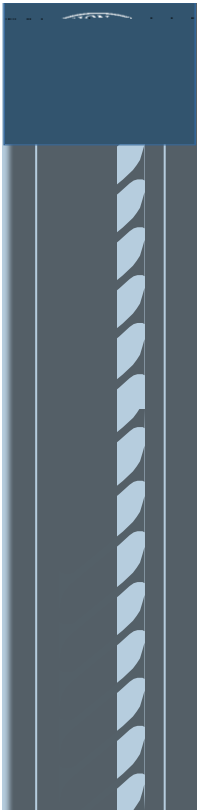
Auxiliary Services Revenue Analysis:



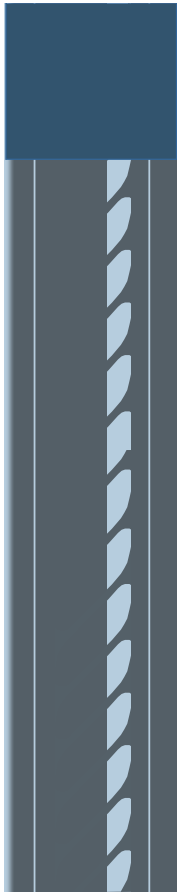
Old Dominion University Operating Budget and Plan 2009-2010



E&G Expenditure Comparison
By Program:

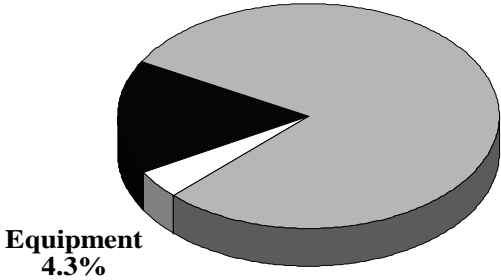


Old Dominion University Operating Budget and Plan 2009-2010

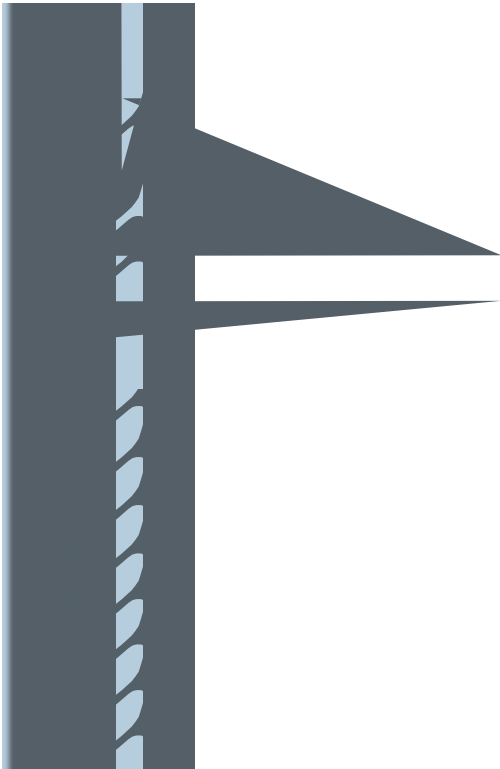


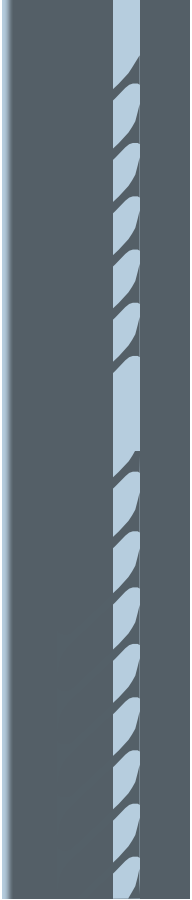
E&G Expense Comparison By Category :

2008-2009: \$207,966,000
2009-2010: \$211,155,000



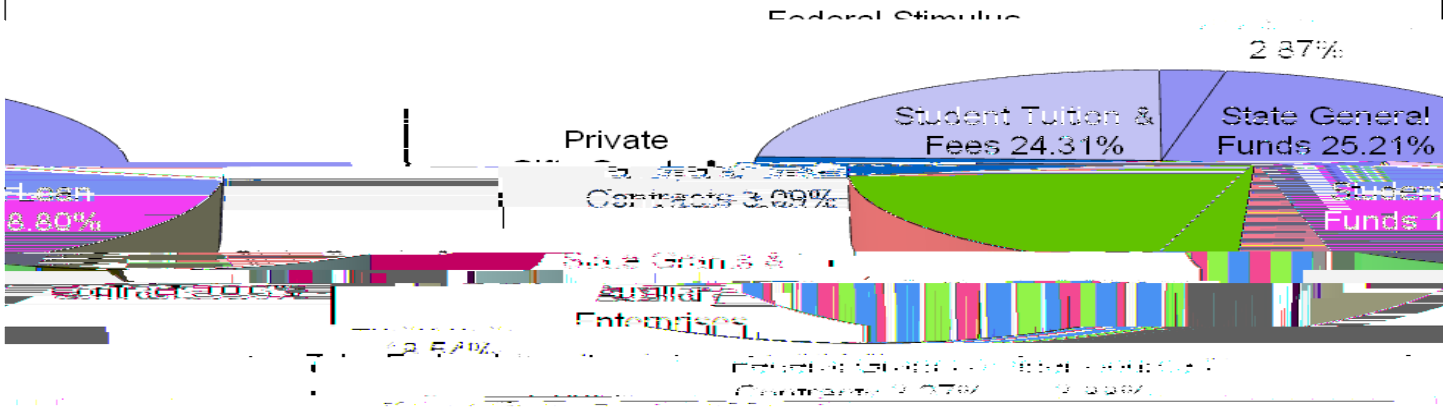
Old Dominion University Operating Budget and Plan 2009-2010





Operating Budget Distribution for 2009-20 0

Where the funding comes from...



and where it goes...

